


**Name:** \_\_\_\_\_ **Program Start Date:** \_\_\_\_\_ **Student I.D #:** \_\_\_\_\_

**Administrative Competencies (6 courses / 18 credits)**

		<u>Semester</u>	<u>Grade</u>
MADS 6600*†	Theory & Practice of Administration		
MADS 6602*	Personnel Administration		
MADS 6603*	Law & Administrative Practice		
MADS 6604*†	Ethics & Public Values		
MADS 6606*	Administrative Leadership in Complex Organizations		
MADS 6607	Collective Bargaining & Contract Administration		
MADS 6608*	Organizational Communication & Conflict Resolution		
MADS 6613*	Marketing of Public, Private & Not-for-Profit Organizations		
MADS 6614‡	Comparative Public, Private and Not-for-Profit Systems		
MADS 6616*†	Grant Writing & Administration		
MADS 6617*†	Emergency Mgmt. & Safety Administration		
MADS 6618*†	Leadership Plus		
MADS 6629	Planning & Program Development		
MADS 6631	Advanced Fundraising Practices		
MADS 6633*†	GIS & Emergency Administration		
MADS 6638*†	Computer Security Administration		
MADS 6642	Global Health & Human Services Systems		
MADS 6644*	Law, Ethics & Policy for Health & Human Services		
MADS 6645	Marketing Social Change		
MADS 6647*	Organizational Planning & Risk Communications		
MADS 6653‡	Global Citizenship Seminar		
MADS 6656	Social Problems & Solutions		
MADS 6658‡	Leadership: Global Advanced Scholarship & Practice		
MADS 6659	Latin America & Globalization		
MADS 6662*	Customer Service		
MADS 6666‡	The New European Map		
MADS 6672*	Ethics & Human Rights		
MADS 6674	Sociological Perspectives of Disaster		
MADS 6676*	Perspectives on Leadership from Film		
MADS 6680	Strategic Planning for Intelligence-Led Policing		
MADS 6681	Intelligence Team Management		
MADS 6684	Principles of Information & Intelligence Collection		
MADS 6685	Fusion Center Operations & Integration		
MADS 6692*	Cultural Diversity, Stereotype, & Profile		
MADS 6693‡	Leading Culturally Diverse Workplaces		
MADS 6695*	Advanced Employment Law		
MADS 6696*	Building Effective Teams		
MADS 6697*	Current Issues in Cyber Forensics		

\* Also available in online modality

† National Guard Bureau Approved Online Courses

§ Formerly ST: MADS 6611

‡ Formerly: Global Perspectives &amp; International Studies

MADS 6698*	Current Issues on Terrorism & Security		
MADS 6700	Global Technology Project Management		
MADS 6701*	Introduction to Computer Network Security		
MADS 6702	Investigation of Computer System/Network Emergencies		
MADS 6703	Public Presentations & Media Strategies		
MADS 6704‡	Managing Media Relations: From Local to Global		
MADS 6705*	Homeland Security & Constitutional Issues		
MADS 6706*	Collaborative Leadership		
MADS 6707*	Impact of Terrorism on School Safety		
MADS 6730*	Malware Investigations		
MADS 6731	Executive Communications as a Leadership Tool		
MADS 6735*	Introduction to Countermeasures Malware		
MADS 6747‡	Relational Leadership		
MADS 6751‡	Cultural & Social Awareness Seminar		
MADS 6763*	Grants & Sponsored Projects Operations		
MADS 6773*	Current Issues in Forensic Sciences		
MADS 6779	Mass Communication Theories		
MADS 6780	Society & Mass Communication		
MADS 6781*	Social Media Marketing		

**Analytic & Decision-Making Competencies (3 courses / 9 credits)**

		<u>Semester</u>	<u>Grade</u>
MADS 6601	Financial Administration		
MADS 6605	Principles of Information Systems		
MADS 6609*†	Productivity & Human Performance		
MADS 6610*	Organizational Decision Making		
MADS 6615‡	Global Leadership		
MADS 6620*	Human Resource Systems: App. & Tech. For the Workplace		
MADS 6626‡	Law Enforcement Executive Leadership Seminar		
MADS 6627‡	Women's Leadership in Today's Global World		
MADS 6628*†	Building Strategic Partnerships		
MADS 6632	Technology Applications		
MADS 6634*†	Community Threat Assessment & Risk Analysis		
MADS 6635	Legal Research Methods & Analysis		
MADS 6636*‡§	Global Preparedness for Catastrophic Emergencies		
MADS 6637	Computer Systems Seizure & Examination		
MADS 6639†	The Forensic Expert		
MADS 6640*‡	Leading in Times of Crisis		
MADS 6641	Contemporary Legal Issues		
MADS 6643	Community Needs Assess. & Qual. Analysis for Health & Human Services		
MADS 6646	Finance & Accounting for Health & Human Services		
MADS 6648*†	Disaster Recovery & Organizational Continuity		
MADS 6651	Operations Administration		
MADS 6654†	Forensic Administration		
MADS 6655	Contemporary Issues in Community Policing		
MADS 6661*	Managing Organizational Change		
MADS 6675*‡	Optimum Leadership		
MADS 6677	Planning for Changes in Information Technology		

\* Also available in online modality

† National Guard Bureau Approved Online Courses

§ Formerly ST: MADS 6611

‡ Formerly: Global Perspectives & International Studies

MADS 6679	Intelligence-Led Policing: Concepts, Practices, & Issues		
MADS 6682	Intelligence Analysis		
MADS 6683	Tactical & Operational Management		
MADS 6686	Financial Crime: Its Nature & Extent		
MADS 6691*	Preventing Future Columbines		
MADS 6694‡	New Challenges of Leadership in a Global Society		
MADS 6776	Research Methods for Workforce Professionals		
MADS 6777	Leading Volunteers in Organizations		
MADS 6778*	White Collar Crimes		

**Special Topics:** *Qualify for either Administrative or Analytic/Decision-Making Competencies*  
*Students are permitted to take a maximum of 2 Special Topics courses in the MAS program.*

		<u>Semester</u>	<u>Grade</u>
MADS 6708	ST: Administrative Research		
MADS 6709	ST: Creativity, Change, & the 21 <sup>st</sup> Century Leader		
MADS 6710	ST: Dissonant Issues Seminar		
MADS 6714*	ST: First Responder Stress Awareness & Management		
MADS 6715*	ST: Global Terrorism & Emergency Management Preparedness		
MADS 6717	ST: Leading Out of the Mainstream		
MADS 6718	ST: Lifestyle Modification for Community Leaders		
MADS 6720	ST: Metropolitan America: Influence of the Past & Future		
MADS 6753*	ST: Elder Care Law		
MADS 6775	ST: Career Development Process		

**Transfer Credits or Other Electives:**

		<u>Semester</u>	<u>Grade</u>

**REQUIRED – Capstone (taken after completion of 24 credits)**

		<u>Semester</u>	<u>Grade</u>
MADS 6612*†	Seminar on Strategic Management		

\* Also available in online modality

† National Guard Bureau Approved Online Courses

§ Formerly ST: MADS 6611

‡ Formerly: Global Perspectives & International Studies