What Works in Student Retention?

Fourth National Survey

Community Colleges Report*

ACT 2010

*Minor revisions were made to selected data in Sections I and II as of July 1, 2010.

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This report is the culmination of a two-year project directed by a four-member planning team. Inquiries may be directed to any member of the team.

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ACT's What Works in Student Retention 2010 Study

Community Colleges

This report presents the findings for community colleges that participated in ACT's 2010 What Works in Student Retention survey. The report contains information pertinent to only these institutions. For more information concerning the history of ACT's involvement in retention research; various aspects of the study's methodology (e.g., database, administration, etc.); response rates by type of institution; findings for background information; and retention and degree-completion rates for other types of institutions, the reader is directed to the *Report for All Colleges and Universities*. In that report the reader will find data for community colleges, private four-year colleges and universities, and public four-year colleges and universities. More in-depth information can be found for each of these types of institutions in their respective executive summaries.

A copy of the survey instrument to which all colleges and universities in this study responded can be found in Appendix B of this report. The survey was mailed to the Chief Academic Affairs Officers at 949 community colleges, $\approx 28\%$ of the total 3,360 surveys mailed. A total of 1,104 responses were received, of which 305 ($\approx 32\%$) were from community colleges. In sections I and II of this report the full base of respondents and computed percentages were based on the number of individuals responding to each item unless otherwise noted with the inclusion of the word "blank," in which case blanks were included in the total number of respondents for the item.

The full base of respondents and computed percentages were based on the number of individuals responding to each item unless otherwise noted with the inclusion of the word "blank."

Section I: Background Information

- Over half of all community college respondents (59.5%) indicated a person on their campus was
 responsible for the coordination of retention programs, while 40.5% indicated there was no person
 responsible for such coordination. The position titles for these individuals varied widely; from
 among the 13 positions listed, Chief Student Affairs Officer was selected by 26% of the
 responding colleges, with lower to much lower percentages selecting any one of the other 12
 position titles. Twenty-five percent of respondents selected no title.
- Three-quarters of the colleges reported offering at least some undergraduate credit hours through online instruction. Of all respondents, a little over a quarter (28%) offered approximately 5%-14.9% online; and a little under one-quarter (24%) offered 15%-29% online.
- From among the three transfer enhancement programs, the largest percentage of community colleges participated in articulation agreements with selected colleges (71%) or statewide (39%). About one-third also participated in a course applicability system statewide (36%) or with selected group or consortium of colleges (31%). Almost one-third (31%) participated in a statewide common course numbering system.

Q1. Is there a person on your campus who is responsible for the coordination of retention programs?

yes 59.5% no 40.5%

Q2. What title most closely approximates that of the individual?

Chief Student Affairs Off	26.0%
Chief Academic Affairs Off/Dean	16.4%
Coordinator	13.6%
Chief Enrollment Officer	11.4%

Q3. Approximately what percentage of your undergraduate credit hours is offered through online instruction?

5% or less	10.8%
5% - 14.9%	27.9%
15% - 29%	23.9%
30% or more	12.8%
don't know/	
unavailable/	
blank	24.6%

Q4. Check all* of the transfer enhancement programs below in which your institution participates.

A. Common course numbering system...

with selected colleges	10.5%
with a selected group or	
consortium of colleges	11.1%
system-wide	22.3%
statewide	30.5%
none of the above	35.4%
* Multiple responses are possible.	
Percentages do not sum to 100%.	

B. Articulation agreements ...

with selected colleges	70.5%
with selected group or	
consortium of colleges	18.7%
system-wide	25.2%
statewide	39.3%
none of the above	1.0%
*Multiple responses possible.	
Percentages do not sum to 100%.	

C. Course applicability system...

with selected group or	
consortium of colleges	31.1%
system-wide	20.3%
statewide	36.1%
multi-state system	3.9%
none of the above	22.6%
*Multiple responses possible.	
Percentages do not sum to 100%.	

Section II: Retention and Degree-Completion Rates

The full base of respondents and computed percentages were based on the number of individuals responding to each item unless otherwise noted with the inclusion of the work "blank."

- The median and mean first-year to second-year retention rate reported by community colleges was 56%. Over half (53%) of the community colleges reported not having a specific first-year to second-year retention rate goal, while almost a third (32%) reported they did. The median retention rate goal for the group was 65%. The largest percentage reported the timeframe for achieving their goal as being three years (32%), followed by a one-year timeframe (26%) and a five-year timeframe (14%).
- The median degree completion rate reported by community colleges was 23%; and the mean was 27%. Over half (55%) reported not having a specific degree-completion goal; about one-fourth (23%) indicated they did have a goal. The median degree-completion rate goal was 32%. The largest percentage of respondents having a degree-completion goal reported a three-year timeframe (37%) for achieving that goal followed by those reporting a five-year goal (19%).

Q1 What is your institution's current first-year to second-year retention rate for first-time, full-time students)?

Current	retention	rate
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Ν	282
Mean	56.0
25 th percentile	48.0
Median	56.0
75 th percentile	63.0

don't know/unavailable/ blank

Ν	23
%	7.5%
/0	1.070

Q2 Does your institution have a specific goal for its first-year to second-year retention rate?

no don't know/unavailable/	52.5%
blank	15.4%
yes	32.1%
a. Retention rate goal?	
N	93

35
63.6
55.0
65.0
72.0

b. Timeframe for achieving that goal

no specific timeframe	7.5%
one year	25.8%
two years	10.8%
three years	32.3%
four years	8.6%
five years	14.0%
more than five years	1.1%

Q3. Assuming a 3-year timeframe for two-year institutions, what is your institution's current student degree-completion rate?

current degree completion rate

Ν	209
Mean	27.4
25 th percentile	15.0
Median	23.0
75 th percentile	34.7

don't know/unavailable/ blank

> N 96 % 31.5%

Q4. Does your institution have a specific goal for its student degree-completion rate (3-year graduation timeframe for two-year institutions)?

no	55.4%
don't know/unavailable/	
blank	21.3%

yes 23.3% If yes: The goal for the student retention rate (% of students who will be retained – <u>not</u> percent increase) and the schedule for achieving that goal are:

a. Degree-completion goal

Ν	64
Mean	39.2
25 th percentile	20.0
Median	32.2
75 th percentile	59.0

b. Timeframe for achieving that goal

no specific timeframe	13.4%
one year	10.4%
two years	9.0%
three years	37.3%
four years	10.4%
five years	19.4%
more than five years	0.0%

Section III: Factors Affecting Student Attrition at Your School

This section contained a list of 42 student and institutional characteristics or factors that can affect student attrition. Respondents were asked to rate the degree to which these factors affected attrition at their school on a five-point scale where 5=major effect, 3=moderate effect, and 1=little or no effect. All 42 items are listed, in numeric order, along with means for each in Appendix A, Table A1 following this report. Observation of the mean distribution was used to determine where reporting breaks were to be made.

Tables I and II contain the attrition factors with the highest and lowest means, respectively, for community colleges.

Item #	Item	Mean
2	level of student preparation for college-level work	4.27
31	student study skills	4.11
20	adequacy of personal financial resources	4.06
13	level of student commitment to earning a degree	4.00
21	level of student motivation to succeed	3.92

Table I: Attrition Factors with Highest Means (Community C	Colleges)
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36	student family responsibilities	3.91
27	level of job demands on students	3.83
9	student low socio-economic status	3.81

Table II: Attrition Factors with Lowest Means (Community Colleges)

Item #	Item	Mean
18	commuting/living off-campus	2.49
22	student physical health issues	2.30
16	extracurricular programs	2.25
39	cultural activities	2.15
40	distance from students' permanent homes	2.10
35	rules and regulations governing student behavior	2.09
37	campus safety and security	1.95
25	residence hall facilities	1.51
26	programs to support students' transition to residence hall living	1.39

Section IV: On-Campus Retention Practices

A list of 94 programs, services, curricular offerings, and interventions, each of which may make a contribution to student retention, was presented in this section. For this report these will be referred to as "practices." Observation of the mean distribution was used to determine where reporting breaks were to be made. The incidence rate is the percent of campuses offering or providing a given practice.

Respondents were first asked to indicate if the practice was offered at their college. If the practice was offered, they were asked to then indicate the degree of contribution the practice made to retention on their campus using a five point scale where 5=major contribution, 3=moderate contribution, and 1=little or no contribution. All 94 items are listed, in numeric order, along with incidence rates and means for each in Appendix A, Table A2.

Tables III and IV contain results on the institution practices with the highest and lowest incidence rates reported by respondents for community colleges.

Table III:	Practices with	Highest	Incidence	Rates	(Community Colleges)
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		Incidence
Item #	Item	Rates
64	faculty use of technology in teaching	96%
48	tutoring	95%
85	college-sponsored social activities	89%
24	mandated placement of students in courses based on test scores	89%
41	remedial/developmental coursework (required)	88%
36	individual career counseling	88%
65	faculty use of technology in communicating with students	87%
69	pre-enrollment financial aid advising	84%
63	assessing student performance	83%
87	student leadership development	82%
57	library orientation, workshop, and/or course	81%
62	instructional (teaching) techniques	80%
49	study skills course, program, or center	80%

Table IV: Practices with Lowest Incidence Rates (Community Colleges)

Item #	Item	Incidence Rates
92	residence hall programs	19%
75	programs for female students	18%
19	recognition/rewards for faculty academic advisors	13%
20	recognition/rewards for non-faculty academic advisors	12%
2	extended freshman orientation (non-credit)	12%
83	degree guarantee program	12%

Listed in Tables V and VI are the retention practices with the highest and lowest means.

Table V: Practices with Highest Means (Community Colleges)

Item #	Item	Mean
46	reading center/lab	4.14
43	comprehensive learning assistance center/lab	4.12
48	tutoring	4.11
24	mandated placement of students in courses based on test scores	4.11
41	remedial/developmental coursework (required)	4.08
12	increased number of academic advisors	4.01
45	writing center/lab	4.00
44	mathematics center/lab	3.99
76	programs for first-generation students	3.97
11	advising interventions with selected student populations	3.91
14	academic advising center	3.87
	recommended placement of students in courses based on test	
25	scores	3.87
13	integration of advising with first-year transition programs	3.87
39	supplemental instruction	3.84
42	remedial/developmental coursework (recommended)	3.82

Table VI: Practices with Lowest Means (Community Colleges)

Item #	Item	Mean
77	programs for gay/lesbian/bisexual/transgender students	3.00
89	health and wellness course/program	3.00
92	residence hall programs	3.00
68	enhanced/modified faculty reward system	2.98
84	freshman interest groups (FIGS)	2.89
83	degree guarantee program	2.82
19	recognition/rewards for faculty academic advisors	2.65
20	recognition/rewards for non-faculty academic advisors	2.61
93	fraternities/sororities	2.40

Tables VII-IX contain the combination of practices that were highly rated by community college respondents with the incidence rates of those practices. Table VII contains the percentages of community colleges reporting highly rated practices with incidence rates $\geq 62\%$. There were no incidence rates between 52% and 62%. Table VIII contains the percentage of community colleges reporting highly rated practices with incidence rates between 36% and 52%. There were no practices with an incidence rate between 36% and 28%. Table IX contains the percentage of community colleges reporting practices with incidence rates between 5% and 31%. There were no practices with an incidence rate between 31% and 36%, and there were no incidence rates below 5%.

Table VII: Highly Rated Practices with High Incidence Rates (Community Colleges)

		Incidence	
Item #	Item	Rate	Mean
43	comprehensive learning assistance center/lab	73%	4.12
48	tutoring	95%	4.11
24	mandated placement of students in courses based on test scores	89%	4.11
41	remedial/developmental coursework (required)	88%	4.08
45	writing center/lab	86%	4.00
44	mathematics center/lab	70%	3.99
11	advising interventions with special populations	<mark>73%</mark>	<mark>3.91</mark>
14	academic advising center	64%	3.87
39	supplemental instruction	62%	3.84

Table VIII: Highly Rated Practices with Moderate Incidence Rates (Community Colleges)

		Incidence	
Item #	Item	Rate	Mean
46	reading center/lab	50%	4.14
12	increased number of academic advisors	36%	4.01
76	programs for first-generation students	39%	3.97
25	recommended placement of students in courses based on test scores	52%	3.87
13	integration of advising with first-year transition programs	36%	3.87
42	remedial/developmental coursework (recommended)	45%	3.82
79	programs for international students	44%	3.73
80	programs for racial/ethnic minority students	50%	3.69
5	freshman seminar/university 101 (credit)	52%	3.68
40	summer bridge program	37%	3.66

		Incidence	
Item #	Item	Rate	Mean
53	organized student study groups	28%	3.79
3	extended freshman orientation (credit)	28%	3.69
47	foreign language center/lab	24%	3.68
58	peer mentoring	31%	3.67
60	staff mentoring	20%	3.63
82	programs for other student sub-populations	5%	3.63

Table IX: Highly Rated Practices with Low Incidence Rates (Community Colleges)

Table X contains data identifying practices that differentiate institutions in the top quartile of first-tosecond-year retention rates for community college respondents from those in the bottom quartile. The top quartile included 66 colleges and the bottom quartile 67 colleges. Highly rated practices included in Table X were those with a mean \geq 3.6 and a difference in incidence rate of \geq 10% between top quartile and bottom quartile colleges. The top quartile and bottom quartile for all 94 items, in item number order, can be found in Appendix A, Table A3.

Table X: Highly Rated Practices Where Top Quartile Colleges Had Incidence Rates ≥ 10 Than Bottom Quartile Colleges (Community Colleges)

Item #	tem	Top Quartile	Bottom Quartile
46	reading center/lab	61%	48%
43	comprehensive learning assistance center/lab	81%	70%
12	increased number of academic advisors	44%	32%
13	integration of advising with first-year transition programs	43%	28%
41	remedial/developmental coursework (required)	51%	37%
69	pre-enrollment financial aid advising	93%	77%
26	diagnostic academic skills assessment	69%	41%
80	programs for racial/ethnic minorities	63%	41%
15	centers that integrate academic advising with career/life planning	61%	45%
60	staff mentoring	29%	18%

Section V: Top Three Retention Practices

In this section, community college respondents were asked to review the pool of 94 practices presented in Section IV and identify the three that made the greatest contribution to retention on their campus. Only nine practices were chosen by 10% or more of the institutions as among the top three; those nine practices are shown in Table XI. Forty-three practices were chosen by 9% or fewer of the institutions; these items and the percentage choosing each can be found in Appendix A, Table A4. The remaining 42 practices were not identified by any of the colleges as among the top three.

		% Selecting as Among Top
Item #	Item	Three
	mandated placement of students in courses based on test	
24	scores	36%
48	tutoring	22%
41	remedial/developmental coursework (required)	20%
43	comprehensive learning assistance center/lab	14%
14	academic advising center	12%
<mark>50</mark>	early warning system	<mark>12%</mark>
5	freshman seminar/university 101 (credit)	10%
1	summer orientation	10%
9	training for faculty academic advisors	10%

Table XI: Three Practices Making the Greatest Contribution to Retention (Community Colleges)

Appendix A

Data for Community Colleges

- Table A1: Means for All Attrition Factors; All Items in Item Number Order
- Table A2:
 Contribution Means and Percentages Using for all Programs, Services, Curricular Offerings, and Interventions; All Items in Item Number Order
- Table A3:
 Differentials between Top Retention Quartile and Bottom Retention Quartile Colleges; All Items in Item Number Order
- Table A4: Programs, Services, Curricular Offerings, and Interventions; Top Three Selected by Fewer than Ten Percent of Colleges; Listed by Percentage from Highest to Lowest

Means for All Attrition Factors All Items in Item Number Order

Item #	Item	Mean
1	student employment opportunities	3.21
2	level of student preparation for college-level work	4.27
3	relevancy of curricula	2.57
4	student access to needed courses in the appropriate sequence	2.64
5	student first-generation status	3.50
6	accuracy of information provided by academic advisors	2.85
7	availability of academic advisors	2.85
8	level of academic advisors' concern for students	2.90
9	student low socio-economic status	3.81
10	amount of financial aid available to students	3.63
11	student access to financial aid advising and information	3.20
12	ratio of loans to other forms of financial aid	2.75
13	level of student commitment to earning a degree	4.00
14	student-institution "fit"	2.80
15	level of certainty about career goals	3.54
16	extracurricular programs	2.25
17	student educational aspirations and goals	3.57
18	commuting/living off-campus	2.49
19	level of certainty about educational major	3.30
20	adequacy of personal financial resources	4.06
21	level of student motivation to succeed	3.92
22	student physical health issues	2.30
23	adequate academic/learning support services	3.04
24	level of emotional support from family, friends, and significant others	3.50
25	residence hall facilities	1.51
26	programs to support students' transition to residence hall living	1.39
27	level of job demands on students	3.83
28	quality of interaction between faculty and students	3.28
29	consistency of instructional quality	3.08
30	out-of-class interaction between students and faculty	2.86
31	student study skills	4.11
32	student engagement opportunities in the classroom (active learning)	3.35
33	quality of interaction between staff and students	3.05
34	student mental and emotional health issues	3.10
35	rules and regulations governing student behavior	2.09
36	student family responsibilities	3.91
37	campus safety and security	1.95
38	student peer group interaction	2.68
39	cultural activities	2.15
40	distance from students' permanent homes	2.10
41	level of intellectual stimulation or challenge for students	2.63
42	student personal coping skills	3.59

Programs, Services, Curricular Offerings, Interventions Percent Using and Contribution Mean All Items in Item Number Order

		Incidence	
Item #	Item	Rate	Mean
1	summer orientation	73%	3.33
2	extended freshman orientation (non-credit)	12%	3.51
3	extended freshman orientation (credit)	28%	3.69
4	freshman seminar/university 101 (non-credit)	7%	3.38
5	freshman seminar/university 101 (credit)	52%	3.68
6	living/learning communities (residential)	5%	3.14
7	learning communities (non-residential)	36%	3.22
8	parent/family orientation	46%	3.02
9	training for faculty academic advisors	70%	3.62
10	training for non-faculty academic advisors	66%	3.76
11	advising interventions with selected student populations	73%	3.91
12	increased number of academic advisors	36%	4.01
13	integration of advising with first-year transition programs	36%	3.87
14	academic advising center	64%	3.87
15	center(s) that integrates academic advising with career/life planning	49%	3.63
16	assessment of faculty academic advisors	26%	3.01
17	assessment of non-faculty academic advisors	37%	3.13
18	application of technology to advising	71%	3.29
19	recognition/rewards for faculty academic advisors	13%	2.65
20	recognition/rewards for non-faculty academic advisors	12%	2.61
21	specified student learning outcomes (syllabus) for advising	32%	3.29
22	online advising system	41%	3.22
23	campus-wide assessment/audit of advising	25%	3.15
24	mandated placement of students in courses based on test scores	89%	4.11
	recommended placement of students in courses based on test		3.87
25	scores	52%	
26	diagnostic academic skills assessment	58%	3.71
27	outcomes assessment	65%	3.26
28	learning styles assessment	37%	3.26
29	values assessment	21%	3.19
30	interest assessment	46%	3.16
31	vocational aptitude assessment	36%	3.14
32	personality assessment	29%	3.01
33	career exploration workshops or courses	78%	3.23
34	internships	74%	3.59
35	cooperative education	54%	3.41
36	individual career counseling	88%	3.46
37	computer-assisted career guidance	76%	3.10

Item #	Item	Incidence Rate	Mean
38	job shadowing	29%	3.29
39	supplemental instruction	62%	3.84
40	summer bridge program	37%	3.66
41	remedial/developmental coursework (required)	88%	4.08
42	remedial/developmental coursework (recommended)	45%	3.82
43	comprehensive learning assistance center/lab	73%	4.12
44	mathematics center/lab	70%	3.99
45	writing center/lab	70%	4.00
46	reading center/lab	50%	4.14
47	foreign language center/lab	24%	3.68
48	tutoring	95%	4.11
49	study skills course, program, or center	80%	3.75
50	early warning system	68%	3.59
51	mid-term progress reports	48%	3.43
52	performance contracts for students in academic difficulty	35%	3.54
53	organized student study groups	28%	3.79
54	service learning program	45%	3.05
55	ESL program	63%	3.45
56	online learning support	66%	3.43
57	library orientation, workshop, and/or course	81%	3.19
58	peer mentoring	31%	3.67
59	faculty mentoring	33%	3.51
60	staff mentoring	20%	3.63
61	community member mentoring	8%	3.42
62	instructional (teaching) techniques	80%	3.62
63	assessing student performance	83%	3.58
64	faculty use of technology in teaching	96%	3.64
65	faculty use of technology in communicating with students	87%	3.66
66	writing across the curriculum	43%	3.40
67	interdisciplinary courses	47%	3.19
68	enhanced/modified faculty reward system	20%	2.98
69	pre-enrollment financial aid advising	84%	3.71
70	workshops in money management	41%	3.04
71	short-term loans	48%	3.45
72	programs for adult students	31%	3.53
73	programs for commuter students	20%	3.47
74	programs for ESL students	40%	3.60
75	programs for female students	18%	3.58
76	programs for first-generation students	39%	3.97
77	programs for gay/lesbian/bisexual/transgender students	24%	3.00
78	programs for honor students	69%	3.57
79	programs for international students	44%	3.73
80	programs for racial/ethnic minority students	50%	3.69
81	programs for veterans	50%	3.49
82	programs for other student sub-populations	5%	3.63
83	degree guarantee program	12%	2.82
84	freshman interest groups (FIGS)	3%	2.89
85	college-sponsored social activities	89%	3.10

		Incidence	
Item #	Item	Rate	Mean
86	diversity information/training	54%	3.12
87	student leadership development	82%	3.43
88	time management course/program	50%	3.38
89	health and wellness course/program	59%	3.00
90	personal coping skills course/program	38%	3.31
91	motivation and goal setting workshop/program	41%	3.40
92	residence hall programs	19%	3.00
93	fraternities/sororities	4%	2.40
94	required on-campus housing for freshmen	4%	3.08

Programs, Services, Curricular Offerings, and Interventions Differentials between High Performing and Low Performing Colleges All Items in Item Number Order

Item #	Item	Top Quartile	Bottom Quartile
1	summer orientation	3.566	3.213
2	extended freshman orientation (non-credit)	3.750	3.000
3	extended freshman orientation (credit)	3.889	3.522
4	freshman seminar/university 101 (non-credit)	3.333	3.500
5	freshman seminar/university 101 (credit)	3.784	3.615
6	living/learning communities (residential)	3.200	3.000
7	learning communities (non-residential)	3.200	3.115
8	parent/family orientation	3.429	2.450
9	training for faculty academic advisors	3.740	3.400
10	training for non-faculty academic advisors	3.778	3.674
11	advising interventions with selected student populations	4.109	3.800
12	increased number of academic advisors	4.161	4.045
13	integration of advising with first-year transition programs	4.107	3.722
14	academic advising center	4.085	3.795
15	center(s) that integrates academic advising with career/life planning	3.674	3.625
16	assessment of faculty academic advisors	3.227	3.063
17	assessment of non-faculty academic advisors	3.300	3.091
18	application of technology to advising	3.471	3.262
19	recognition/rewards for faculty academic advisors	3.231	1.800
20	recognition/rewards for non-faculty academic advisors	2.923	2.000
21	specified student learning outcomes (syllabus) for advising	3.654	2.625
22	online advising system	3.300	3.167
23	campus-wide assessment/audit of advising	3.238	3.000
24	mandated placement of students in courses based on test scores	4.274	3.852
25	recommended placement of students in courses based on test	4 000	0 500
26	scores diagnostic academic skills assessment	4.220 3.935	<u>3.538</u> 3.444
20	outcomes assessment	3.522	3.075
27		3.286	3.300
	learning styles assessment		
29 30	values assessment interest assessment	3.125 3.231	3.182 3.042
31 32	vocational aptitude assessment personality assessment	3.161	3.048 2.692
		3.107	
33	career exploration workshops or courses	3.429	2.946
34	internships	3.821	3.375
35	cooperative education	3.571	3.108
36	individual career counseling	3.780	3.241
37	computer-assisted career guidance	3.315	2.857
38	job shadowing	3.429	3.200

ltem #	Item	Top Quartile	Bottom Quartile
39	supplemental instruction	4.000	3.707
40	summer bridge program	3.563	3.577
41	remedial/developmental coursework (required)	4.288	3.810
42	remedial/developmental coursework (recommended)	4.000	3.600
43	comprehensive learning assistance center/lab	4.375	3.900
44	mathematics center/lab	4.226	3.756
45	writing center/lab	4.204	3.787
46	reading center/lab	4.302	4.065
47	foreign language center/lab	3.950	3.786
48	tutoring	4.323	4.016
49	study skills course, program, or center	4.000	3.673
50	early warning system	3.880	3.587
51	mid-term progress reports	3.513	3.708
52	performance contracts for students in academic difficulty	3.692	3.333
53	organized student study groups	3.850	3.733
54	service learning program	2.914	3.114
55	ESL program	3.442	3.436
56	online learning support	3.457	3.196
57	library orientation, workshop, and/or course	3.169	3.176
58	peer mentoring	3.783	3.444
59	faculty mentoring	3.607	3.650
60	staff mentoring	3.750	3.909
61	community member mentoring	3.462	3.500
62	instructional (teaching) techniques	3.868	3.558
63	assessing student performance	3.789	3.558
64	faculty use of technology in teaching	3.754	3.641
65	faculty use of technology in communicating with students	3.712	3.517
66	writing across the curriculum	3.500	3.414
67	interdisciplinary courses	3.455	2.912
68	enhanced/modified faculty reward system	2.941	2.846
69	pre-enrollment financial aid advising	3.873	3.679
70	workshops in money management	3.214	3.000
71	short-term loans	3.541	3.484
72	programs for adult students	3.724	3.643
73	programs for commuter students	3.800	3.800
74	programs for ESL students	3.639	3.875
75	programs for female students	3.789	3.900
76	programs for first-generation students	4.133	4.037
77	programs for gay/lesbian/bisexual/transgender students	3.368	2.563
78	programs for honor students	3.771	3.675
79	programs for international students	4.029	3.759
80	programs for racial/ethnic minority students	3.907	3.778
81	programs for veterans	3.622	3.514
82	programs for other student sub-populations	3.333	4.500
83	degree guarantee program	2.222	2.857
84	freshman interest groups (FIGS)	3.000	3.500
85	college-sponsored social activities	3.288	3.033

			Bottom
Item #	Item	Top Quartile	Quartile
86	diversity information/training	3.368	2.921
87	student leadership development	3.467	3.404
88	time management course/program	3.514	3.257
89	health and wellness course/program	2.930	3.061
90	personal coping skills course/program	3.321	3.240
91	motivation and goal setting workshop/program	3.548	3.310
92	residence hall programs	3.214	3.182
93	fraternities/sororities	1.667	2.500
94	required on-campus housing for freshmen	2.667	3.200

Programs, Services, Curricular Offerings, and Interventions Top Three Selected by Fewer than Ten Percent of Colleges Listed by Percentage from Highest to Lowest

		% Selecting as One of Top Three
Item #	Item	Practices
62	instructional (teaching) techniques	8%
11	advising interventions with selected student populations	8%
69	pre-enrollment financial aid advising	8%
44	mathematics center/lab	7%
10	training for non-faculty academic advisors	6%
12	increased number of academic advisors	6%
25	recommended placement of students in courses based on test scores	6%
49	study skills course, program, or center	6%
64	faculty use of technology in teaching	5%
3	extended freshman orientation (credit)	5%
34	internships	5%
65	faculty use of technology in communicating with students	5%
13	integration of advising with first-year transition programs	4%
39	supplemental instruction	4%
7	learning communities (non-residential)	3%
56	online learning support	3%
59	faculty mentoring	3%
76	programs for first-generation students	3%
2	extended freshman orientation (non-credit)	2%
26	diagnostic academic skills assessment	2%
42	remedial/developmental coursework (recommended)	2%
58	peer mentoring	2%
36	individual career counseling	2%
40	summer bridge program	2%
87	student leadership development	2%
15	center(s) that integrates academic advising with career/life planning	2%
63	assessing student performance	2%
80	programs for racial/ethnic minority students	2%
85	college-sponsored social activities	2%
30	interest assessment	1%
51	mid-term progress reports	1%
57	library orientation, workshop, and/or course	1%
71	short-term loans	1%
4	freshman seminar/university 101 (non-credit)	1%
21	specified student learning outcomes (syllabus) for advising	1%
27	outcomes assessment	1%
28	learning styles assessment	1%
33	career exploration workshops or courses	1%
35	cooperative education	1%
45	writing center/lab	1%

		% Selecting as One of Top Three
Item #	Item	Practices
52	performance contracts for students in academic difficulty	1%
53	organized student study groups	1%
90	personal coping skills course/program	1%

Appendix B

What Works in Student Retention

Instrument

What Works in Student Retention?

Fourth National Survey

This study reiterates ACT's on-going commitment to help colleges and universities better understand the impact of campus practices on college student retention and persistence to degree attainment. Throughout the last three decades, ACT has conducted a number of research studies relevant to college student success. Postsecondary educators use the results from these research efforts to enhance the quality of programs leading to student success. These projects include, among others, the following.

- Three National Surveys on Retention: What Works in Student Retention?
- Six National Surveys on Academic Advising Practices
- Annual Report on National Retention and Persistence to Degree Rates

Your participation in this effort, the 4th National Survey on Retention, will make a significant contribution to a better understanding of retention practices.

Directions: Please complete each set of items on this survey, and then return your completed survey in the envelope provided or mail it to: ACT, Inc.; Survey Research Services 47; PO Box 168; Iowa City, IA 52243.



SECTION I: BACKGROUND INFORMATION

1. Is there a person on your campus who is responsible for the coordination of retention programs?

Yes No (Skip to Question 3.)

- 2. What title <u>most closely approximates</u> that of the individual? (Check only one.)
 - Chief Enrollment Management
 Officer
 Associate/Assistant Enrollment
 - Management Officer

 Associate/Assistant
 Director

 Provost
 Associate/Assistant Director

 Chief Academic Affairs
 Associate/Assistant Director

 Officer/Campus Dean
 Coordinator

 Associate/Assistant
 Coordinator

 Academic Affairs Officer
 Officer
 - Chief Student Affairs
 Specialist
 Officer
 Associate/Assistant
 - Student Affairs Officer

Executive/President

3. Approximately what percentage of your undergraduate credit hours is offered through online instruction?

_____%

Chief

Provost

Don't know/Unavailable

- Check all of the transfer-enhancement programs below in which your institution participates.
 - A. Common course numbering system
 - □ With selected college(s)
 - \Box With selected group or consortium of colleges
 - □ System-wide
 - Statewide
 - $\hfill\square$ None of the above
 - B. Articulation agreements
 - □ With selected college(s)
 - □ With selected group or consortium of colleges
 - System-wide
 - □ Statewide
 - \Box None of the above
 - C. A course applicability system (any system that informs students on the applicability of credits earned at other institutions)
 - □ With selected group or consortium of colleges
 - □ System-wide
 - □ Statewide
 - Multi-state
 - □ None of the above

SECTION II: RETENTION AND DEGREE-COMPLETION RATES

1.	What is your institution's <i>current</i> first-year to second-year retention rate (for first-time, full-time students)?	3.	Assuming a 6-year timeframe for four-year institutions 3-year timeframe for two-year institutions, what is your institution's <i>current</i> student degree-completion rate?					
	% (percent retained) Don't know/Unavailable		Institution's curre	ent student degree	e-completion rate?			
			% (deg	ree-completion rate)				
2.	Does your institution have a specific goal for its first-year to second-year retention rate ?				know/Unavailable			
	 No (Skip to Question 3.) ☐ Don't know/Unavailable (Skip to Question 3.) ☐ Yes→ If yes: The goal for the student retention rate (% of students who will be retained – not 	4.	degree-completi	ion rate (6-year gra ons or 3-year gradu	c goal for its student aduation timeframe for uation timeframe for two-			
	percent increase) and the schedule for achieving that goal are:		□ No (Skip to Sec	ction III.)	Don't know/Unavailable			
	 a% (percent retained goal) b. Timeframe for achieving that goal □ No specific timeframe □ Five years 		\Box Yes \rightarrow If yes:	rate (% of students	(Skip to Section III.) dent degree completion who complete degrees – e) and the schedule for are:			
	 One year Two years Three years 		a b. Timefram	% (degree-compl	- /			
	☐ Four years		☐ One y ☐ Two y	ears years	 Five years More than five years 			

SECTION III: FACTORS AFFECTING STUDENT ATTRITION AT YOUR SCHOOL

This section contains a list of student and institutional characteristics or factors that can affect attrition. To what degree does each factor affect attrition <u>at your school</u>?

Major Effect on attrition at your school	Major Effect on attrition at your school						
Moderate Effect on attrition at your school	Moderate Effect on attrition at your school						
Little or No Effect on attrition at your school	Little or No Effect on attrition at your school						
5 4 3 2 1 Factors	5 4 3 2 1 Factors						
□ □ □ □ □ 1. student employment opportunities	□ □ □ □ □ 22. student physical health issues						
2. level of student preparation for college- level work	23. adequate academic/learning support services						
	24. level of emotional support from family, friends, and significant others						
4. student access to needed courses in the appropriate sequence	□ □ □ □ 25. residence hall facilities						
□ □ □ □ □ 5. student first-generation status	26. programs to support students' transition to residence hall living						
C C C C C C C C C C C C C C C C C	C C						
□ □ □ □ □ 7. availability of academic advisors	28. quality of interaction between faculty and students						
8. level of academic advisors' concern for students	29. consistency of instructional quality						
□ □ □ □ □ 9. student low socio-economic status	30. out-of-class interaction between students and faculty						
□ □ □ □ □ 10. amount of financial aid available to students	□ □ □ □ 31. student study skills						
□ □ □ □ □ 11. student access to financial aid advising and information	32. student engagement opportunities in the classroom (active learning)						
12. ratio of loans to other forms of financial aid	33. quality of interaction between staff and students						
13. level of student commitment to earning a degree	□ □ □ □ □ 34. student mental or emotional health issues						
□ □ □ □ 14. student-institution "fit"	35. rules and regulations governing student behavior						
□ □ □ □ □ 15. level of certainty about career goals	□ □ □ □ □ 36. student family responsibilities						
□ □ □ □ □ 16. extracurricular programs	\square \square \square \square 37. campus safety and security						
□ □ □ □ □ 17. student educational aspirations and goals	B B B B B B B B B B B B B B B B B						
□ □ □ □ 18. commuting/living off-campus							
□ □ □ □ □ 19. level of certainty about educational major	\Box \Box \Box \Box 40. distance from students' permanent homes						
□ □ □ □ □ 20. adequacy of personal financial resources	41. level of intellectual stimulation or challenge for students						
□ □ □ □ □ 21. level of student motivation to succeed	□ □ □ □ □ 42. student personal coping skills						

SECTION IV: ON-CAMPUS RETENTION PRACTICES

Listed below is a series of programs, services, curricular offerings, and interventions that may make a contribution to retention on your campus. First indicate if the practice is or is not offered at your school. Then, if a practice is offered, indicate the degree to which you think it contributes to retention <u>at your school</u>.

			fered at Your nstitution?		Maje			jor Contribution to retention		
		No	Yes				Γ	Mode	erate Contribution to retention	
			(Then, what degree of						Little or no Contribution	
			contribution to campus							
Progra	ns, Services, Curricular Offerings, Interventions		retention?)		♦ 5	4	♦ 3	2	♦	
First-Y	ear Transition				0	-	0	L		
1.	summer orientation			\rightarrow						
2.	extended freshman orientation (non-credit)			\rightarrow						
3.	extended freshman orientation (credit)			\rightarrow						
4.	freshman seminar/university 101 (non-credit)			\rightarrow						
5.	freshman seminar/university 101 (credit)			\rightarrow						
6.	living/learning communities (residential)			\rightarrow						
7.	learning communities (non-residential)			\rightarrow						
8.	parent/family orientation			\rightarrow						
Acade	mic Advising									
9.	training for faculty academic advisors			\rightarrow						
10.	training for non-faculty academic advisors			\rightarrow						
11.	populations			\rightarrow						
	increased number of academic advisors			\rightarrow						
13.	integration of advising with first-year transition programs			\rightarrow						
14.	academic advising center			\rightarrow						
15.	center(s) that integrates academic advising with career/life planning			\rightarrow						
16.	assessment of faculty academic advisors			\rightarrow						
17.	assessment of non-faculty academic advisors			\rightarrow						
18.	application of technology to advising			\rightarrow						
19.	recognition/rewards for faculty academic advisors			\rightarrow						
20.	recognition/rewards for non-faculty academic advisors			\rightarrow						
21.	specified student learning outcomes (syllabus) for advising			\rightarrow						
22.	online advising system			\rightarrow						
23.	campus-wide assessment/audit of advising			\rightarrow						
Asses										
24.	mandated placement of students in courses based on test scores			\rightarrow						
25.	recommended placement of students in courses based on test scores			\rightarrow						
26.	diagnostic academic skills assessment			\rightarrow						
27.	outcomes assessment			\rightarrow						
28.	learning styles assessment			\rightarrow						
29.	values assessment			\rightarrow						
30.	interest assessment			\rightarrow						
31.	vocational aptitude assessment			\rightarrow						
32.	personality assessment			\rightarrow						

		Offered at Your Institution?		Major Contribution to retention			ibution to retention		
		No	Yes				Г	Mode	erate Contribution to retention
		_	(Then, what						Little or no Contribution
			degree of contribution						to retention
Progra	ms, Services, Curricular Offerings, Interventions		to campus retention?)		↓ 5	4	▼ 3	2	▼
Caree	Planning and Placement				0	-	0	2	I
33.	career exploration workshops or courses			\rightarrow					
34.	internships			\rightarrow					
35.	cooperative education			\rightarrow					
36.	individual career counseling			\rightarrow					
37.	computer-assisted career guidance			\rightarrow					
38.	job shadowing			\rightarrow					
	ng Assistance/Academic Support	_			_	_	_	_	_
39.	supplemental instruction			\rightarrow					
40.	010			\rightarrow					
41.	remedial/developmental coursework (required)			\rightarrow					
42.	remedial/developmental coursework (recommended)			\rightarrow					
43.	comprehensive learning assistance center/lab			\rightarrow					
44.	mathematics center/lab			\rightarrow					
45.	writing center/lab			\rightarrow					
46.	reading center/lab			\rightarrow					
47.	foreign language center/lab			\rightarrow					
48.	tutoring			\rightarrow					
49.	study skills course, program, or center			\rightarrow					
50.	early warning system			\rightarrow					
51.	mid-term progress reports			\rightarrow					
52.	performance contracts for students in academic difficulty			\rightarrow					
53.	organized student study groups			\rightarrow					
54.	service learning program			\rightarrow					
55.	ESL program			\rightarrow					
56.	online learning support			\rightarrow					
57.	library orientation, workshop, and/or course			\rightarrow					
Mento	-								
	peer mentoring			\rightarrow					
59.	faculty mentoring			\rightarrow					
60. 61.	staff mentoring community member mentoring			\rightarrow					
	y Development			\rightarrow					
	instructional (teaching) techniques			\rightarrow					
63.	assessing student performance			\rightarrow					
64.	faculty use of technology in teaching			\rightarrow					
65.	faculty use of technology in communicating with students			\rightarrow					
66.	writing across the curriculum			\rightarrow					
67.	interdisciplinary courses			\rightarrow					
68.	enhanced/modified faculty reward system			\rightarrow					

		Offered at Your Institution?			Major Contribution to retention				
		No	Yes			Γ	Mode	rate Contribution to retention	
			(Then, what					Little or no Contribution	
			degree of contribution					to retention	
Progra	ms, Services, Curricular Offerings, Interventions		to campus retention?)	, t	7 54	↓ 3	2	↓ 1	
Financ	cial Aid								
	pre-enrollment financial aid advising			\rightarrow [
70.	workshops in money management			\rightarrow					
71.				\rightarrow [
	rricular Services/Programs for Specific Student opulations								
72.	adult students			\rightarrow [
73.	commuter students			\rightarrow [
74.	ESL students			\rightarrow [
75.	female students			\rightarrow [
76.	first-generation students			\rightarrow [
77.	gay/lesbian/bisexual/transgender students			\rightarrow [
78.	honor students			\rightarrow [
79.	international students			\rightarrow [
80.	racial/ethnic minority students			\rightarrow [
81.	veterans			\rightarrow [
82.	other (Specify.)								
Other	Activities/Programs	_				_	_	_	
83.	degree guarantee program			\rightarrow L					
84.	freshman interest groups (FIGS)			\rightarrow					
85.	college-sponsored social activities			\rightarrow					
86.	diversity information/training			\rightarrow L					
87.	student leadership development			\rightarrow					
88.	time management course/program			\rightarrow L					
89.	health and wellness course/program			\rightarrow L					
90.	personal coping skills course/program			\rightarrow L					
	motivation and goal setting workshop/program			\rightarrow L					
92.				\rightarrow L					
93.				\rightarrow L					
	required on-campus housing for freshmen			\rightarrow L					
Interve	Programs, Services, Curricular Offerings, entions that contribute to retention at your school e specify.)								
95.		>							
96.		>							

SECTION V

SECTION VI

From the 96 items in Section 3), write the item number items among the 96 that has impact on retention at you	and text for the 1 to 3 ave the greatest positive	We will prepare a report containing the results of this survey. Would you agree to a brief follow-up survey or phone call should we identify your retention program for inclusion?						
Item #	Text	□ Yes	□ No					
		If yes, please provide the following information.						
		Name						
Item #	Text	Job Title						
		Mailing Address						
Item #	Text							
		Phone						
		Email						

SECTION VII: COMMENTS

If you would like to share information or comments that would enlighten our understanding of retention problems and/or solutions at your school, please write them in the space below.

Thank you!

(Please return your completed survey in the enclosed envelope. If you no longer have the envelope, please mail your completed survey to ACT, Inc.; Survey Research Services 47; PO Box 168; Iowa City, IA 52243.)

