

To: Dr. Matthieu Boyd, Co-Chair of FDU's Governance Steering Council  
Dr. Benjamin Rifkin, Co-Chair of FDU's Governance Steering Council

From: Wendy Ballesteros, President, FDU Alumni Board of Governors

Re: Alumni Representation on the Governance Steering Council

Date: December 2, 2025

FDU's Shared Governance Structure was approved by the University's stakeholder bodies and Board of Trustees with one non-voting alumni representative from NJ and another non-voting alumni representative from Vancouver in the Governance Steering Council (GSC).

While the alumni representatives have been committed to this effort, their full-time jobs and travel demands have made it difficult to commit to the GSC meetings which must be held during business hours of the NJ and Vancouver campuses (i.e., between 12 pm and 5 pm Eastern Time). I realize this creates challenges for the GSC, so after reflection, I have decided it would be best to remove alumni representation on the Governance Steering Council and implement an annual report by the Provost at one of the meetings of the Alumni Board of Governors.

Accordingly, with this memo I ask the FDU community to revise the structure of shared governance to eliminate alumni participation in the GSC.

Thank you for your consideration.